



Small Business Research Initiative (SBRI) Healthcare Programme Competition 24 Briefing Event



*The***AHSN***Network*



@AACInnovation



Time	Topic	Presenters
14:00 – 14:05	Welcome and introductions	
14:05 – 14:20	SBRI Healthcare Programme and Competition 24	<i>Antonio Ruiz, SBRI Healthcare PMO</i>
14:20 – 14:35	Delivering a Net Zero NHS for a Healthier Future – overview of the competition brief	Natalia Kurek, Greener NHS Team Fanny Burrows, Greener NHS Team
14:35 – 15:00	Q&A session	
15:00 – 15:10	The AHSN Network	Pete Waddingham, AHSN Network
15:10 – 15:20	Insights and tips from successful SBRI award holders	Nathan Moore, Primum Digital Cath Richards, The Centre for Sustainable Healthcare
15:20 – 15:30	The application and assessment process	Luis Tojo, SBRI Healthcare PMO
15:30 – 15:55	Q&A session	
15:55 – 16:00	Closing remarks	



Small Business Research Initiative (SBRI) Healthcare Programme

Antonio Ruiz

Programme Manager, SBRI PMO

*The***AHSN***Network*



@AACInnovation



Housekeeping

- Thank you all for taking the time to join
- Feel free to ask questions in the Q&A box as we go along, and we will answer them in the Q&A sessions
- Please flag any technical issues in the chat
- The slides and the recording will be uploaded on SBRI Healthcare website
- For further enquiries: sbri@lgcgroup.com

About SBRI Healthcare

- Pan-government, structured process enabling the public sector to engage with innovative suppliers
- AAC programme managed by LGC Group & supported by the Academic Health Science Network (AHSNs)



Improve patient care



Increase efficiency in the NHS

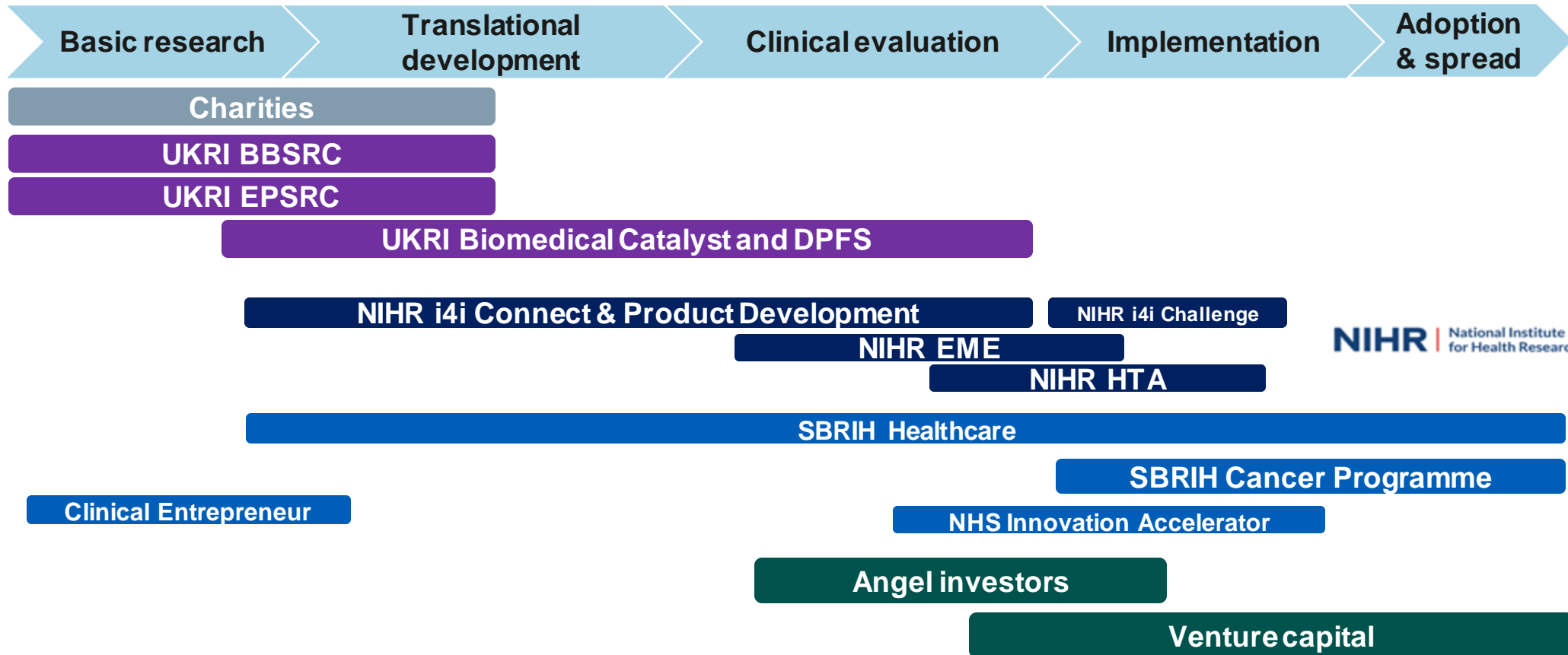


Enable the NHS to access new innovations through R&D that solve identified healthcare challenges and unmet need

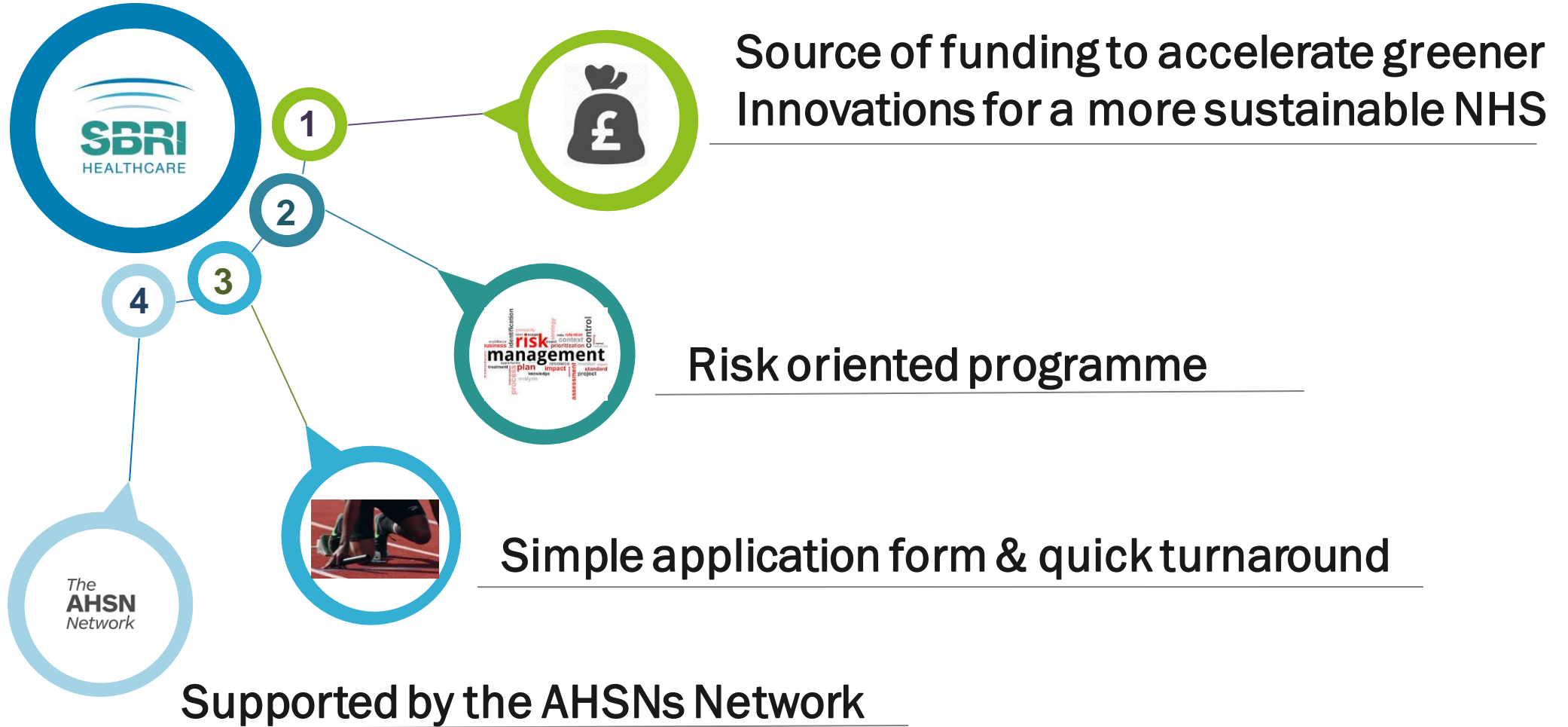


Bring economic value and wealth creation opportunity to the UK economy

Funding landscape

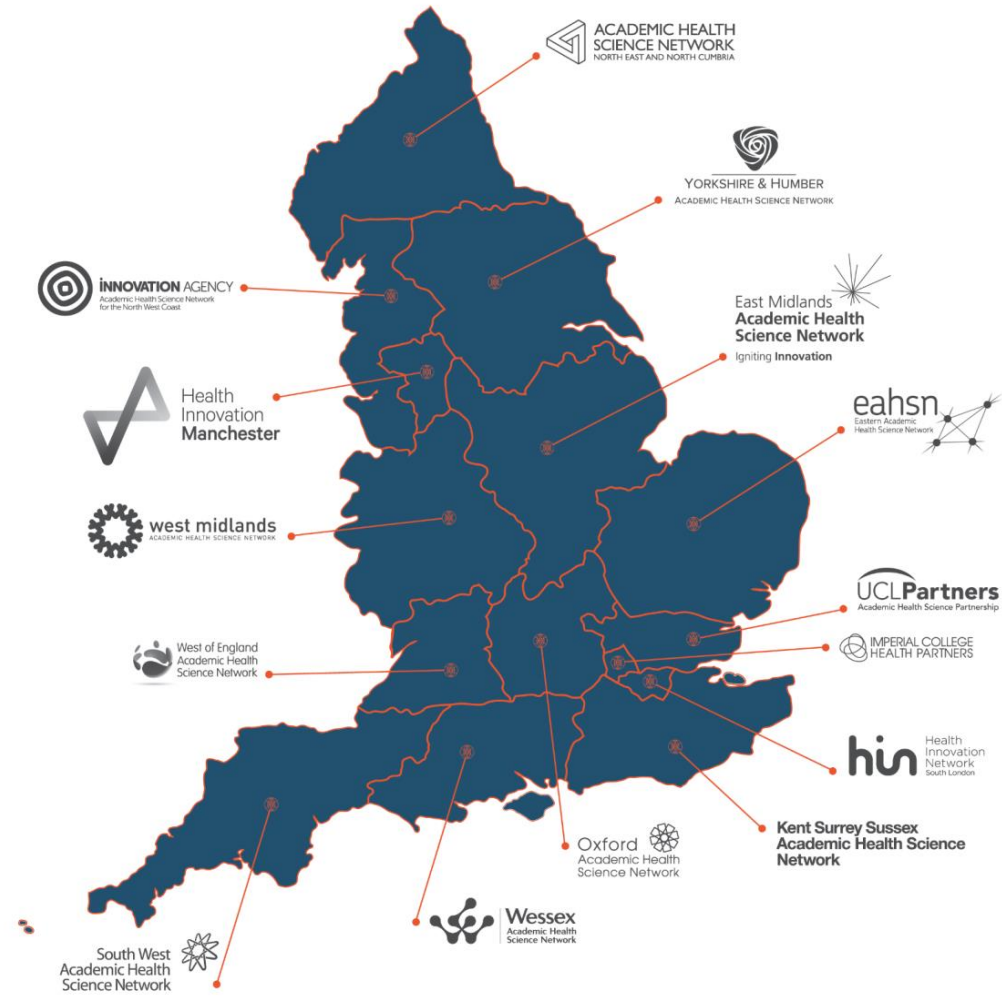


NIHR | National Institute for Health Research



The AHSN network

A
connected
'Network of
Networks'



The **AHSN** Network





- Themed competitions to address identified unmet NHS challenges



- Organisations from public and third sectors (including NHS, universities and charities), SMEs and corporate ventures are eligible, as long as they can demonstrate a significant contribution to NHS carbon emission reduction
- Based anywhere in Europe



- 6-12 months project duration, between £50 and £100K (NET)

Expected exit points



Demonstrated environmental impact that the proposed solution or project would have on the care pathway, and delivery of care it is intending to operate in.



Quantified projected carbon savings the proposed innovation can have in intended use and methodology used to estimate carbon impact



A set timeline and strategy to comply with the requirements set in the NHS Supplier Roadmap, including the development of a Carbon Reduction Plan



Implementation plans and model for potential NHS regional and national scale up



Clear identification of barriers and enablers to implementation and scaling up



A market validation on proposed users and a strategy covering plans for commercial viability and scalability'



Engagement with relevant partners and key stakeholders (including PPIE) to achieve a sustainable spread of the innovation



Health inequalities impact assessment

Portfolio snapshot



306
supported



£140m+
Total invested

Portfolio snapshot

92
Companies with commercial revenues

64
products exported

79
Companies with sales in the NHS

284
IP granted

£73m+
revenue generated

£684m+
Private investment leveraged

2,235
jobs created/retained

1,762
New collaborations established

>7.7m
patients involved through sales and trials

19,957
Sites accessed through trials or sales

Portfolio snapshot



LabCycle

LabCycle is a world-first circular plastic consumables supply chain for healthcare systems.

- Pilot with the University of Bath
- SBRI Healthcare Phase 1 pilot with NHS Blood and Transplant
- Innovate UK Fast Start Grant
- Pre-seed investment round raised at the end of 2022
- Dosage cups from 100% recycled polystyrene
- SME Innovation Voucher for Life-Cycle Analysis
- 40+ interests from private and public organisations



Revolution-ZERO is on a mission to displace single-use medical textiles with highly efficient reusable alternatives and the systems to support them.

- 12 UK CA products registered
- Four projects commissioned by NHS Wales Shared Services Partnership
- Integrated product and service offerings commissioned by UCL Hospital and Hull Clinical Commissioning Group
- Working with world leading sustainability and circular economy academics including the University of Exeter and University College London

The SME voice

“

Working with SBRI has been great, I have recommended many other to apply to future programmes due to the support and connections created through the programme. Funding is great, connections are priceless.
Ben Wilkins, CEO GoodBoost



“

SBRI Healthcare allowed us, as an SME, to build a product harnessing the latest technology, and to work with leading academics and clinicians in three NHS trusts.”

Rebecca Bright, Co-founder and Director Therapy Box



Support



PRE-COMPETITION	Launch webinars, drop-in sessions and clinics
IN-COMPETITION	Webinar support on: data & analytics, carbon quantification, supply chain and procurement, IP, PPIE, value proposition
IN-PORTFOLIO	Investment readiness programme, showcase events, webinar series on regulatory landscape, roadmap to the NHS, health economics, DTAC, peer to peer support, women in Healthtech Leadership programme
IMPACT	Case studies, annual survey and annual report



Innovate UK



Innovate UK Knowledge Transfer Network



Innovate UK EDGE



NICE National Institute for Health and Care Excellence



Accelerated Access Collaborative

The AHSN Network





Competition 24 - Delivering a Net Zero NHS for a Healthier Future



Categories

- Clinical community engagement
- Novel business models to enable circularity in perioperative care and critical care settings
- Net zero clinical transformation

- 1 Competition launch
31st October 2023
- 2 Competition close
22nd November 2023
- 3 Assessment
December 2023- January 2024
- 4 Contract start
February 2024

[Competition 24 – Net-zero link to SBRI webpage](#)



The **AHSN** Network



The **AHSN** Network





Delivering a Net Zero NHS for a Healthier Future

Fanny Burrow

Natalia Kurek

*The **AHSN** Network*



@AACInnovation



SBRI Competition 24 Launch Webinar

Friday 22nd September 2023

We will cover:

- Background to Greener NHS
- SBRI Competition Challenge Categories
- What we are looking for in applications

Greener NHS programme, NHS England

Dr Natalia Kurek, Deputy Director

Dr Fanny Burrows, Senior Lead, net zero research & innovation

Background

NHS has committed to delivering the **world's first net zero health service**, in its landmark report: [Delivering a Net Zero NHS](#)

NHS net zero targets:

- **Net zero for emission we control directly (NHS Carbon Footprint*) by 2040**, ambition to reach an 80% reduction by 2028 to 2032
- **Net zero for emissions we can influence (NHS Carbon Footprint Plus**) by 2045**, ambition to reach an 80% reduction by 2036 to 2039

**The NHS Carbon Footprint: emissions in the NHS' direct control*

***The NHS Carbon Footprint Plus: wider NHS influence – including supply chain and travel*

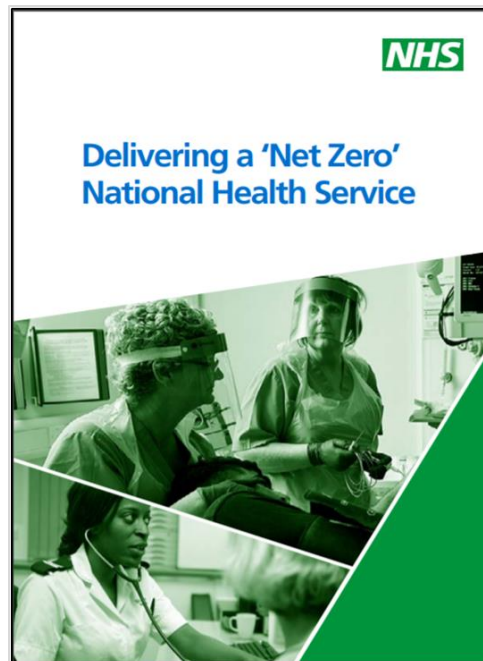
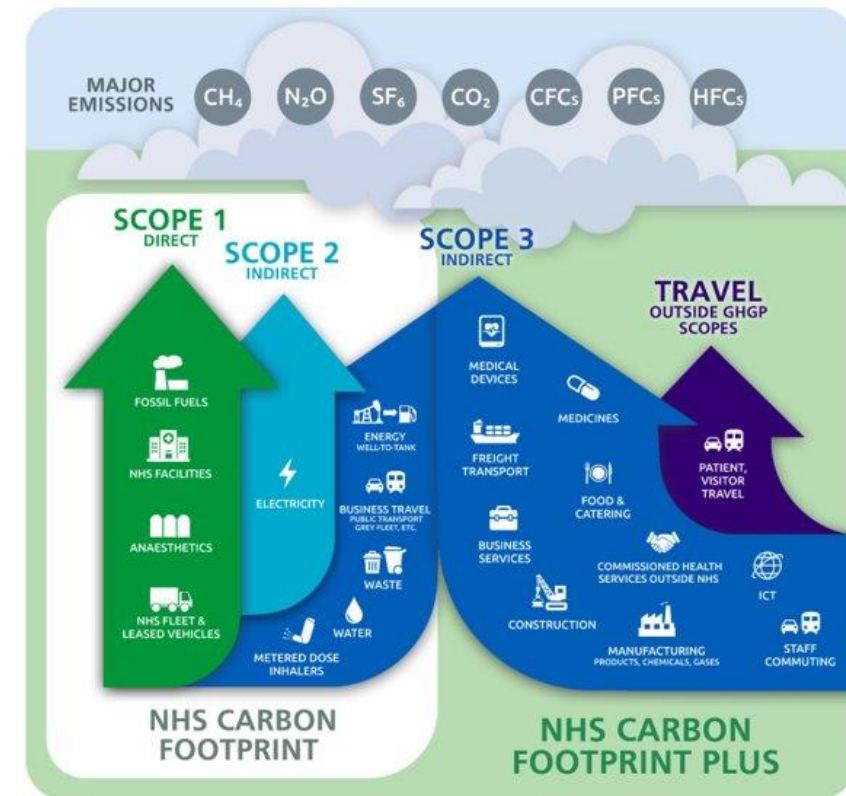


Figure 1: GHGP scopes in the context of the NHS



Background

NHS has committed to delivering the **world's first net zero health service**, in its landmark report: [Delivering a Net Zero NHS](#)

NHS net zero targets:

- **Net zero for emission we control directly (NHS Carbon Footprint*) by 2040**, ambition to reach an 80% reduction by 2028 to 2032
- **Net zero for emissions we can influence (NHS Carbon Footprint Plus**) by 2045**, ambition to reach an 80% reduction by 2036 to 2039

Figure 2: NHS Carbon emissions by Area

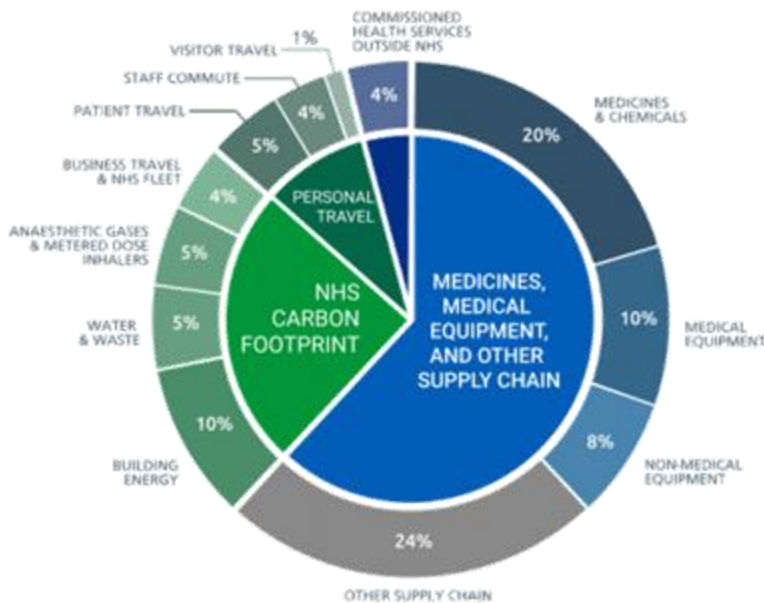
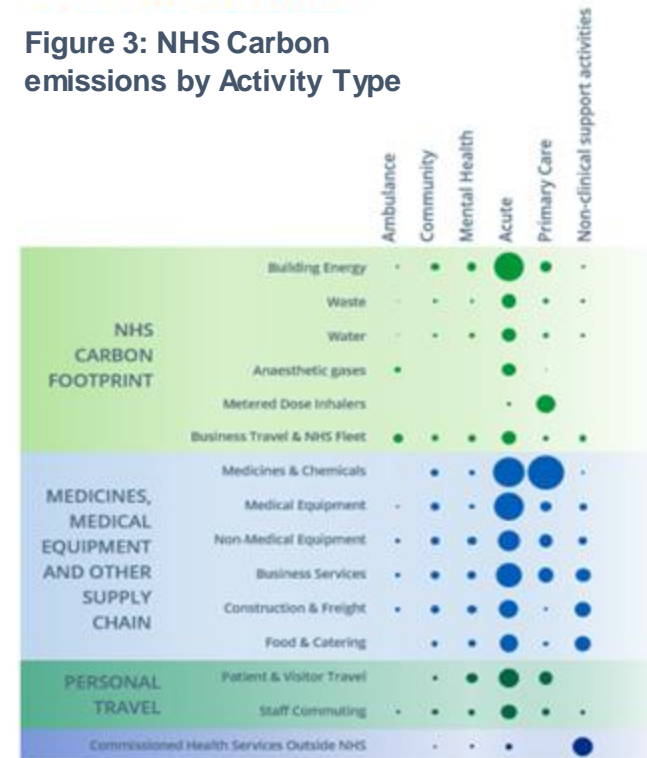


Figure 3: NHS Carbon emissions by Activity Type



The SBRI Challenge Categories



1

Challenge Category #1: Clinical community engagement

The aim of the challenge is to seek solutions and approaches that promote clinical professionals' engagement to explore net zero and drive lower carbon models of care within their specialty and area of expertise.

Particular emphasis on high volume, high resource, carbon intensive practises, processes and products.



2

Challenge Category #2: Novel business models to enable circularity in perioperative care and critical care settings

This aim of the challenge is to explore how value, or outcome-based business models for medical devices and equipment used widely in critical care and/or perioperative care can be utilised to deliver long-term patient, cost and environmental benefits for the NHS.



3

Challenge Category #3: Net zero transformation across clinical pathways

The aim of this challenge to tackle known carbon intensive areas of care to identify solutions that have the potential to make significant carbon reductions on the end-to-end care delivery.

Particular focus on high volume medical end-to-end pathways, high volume surgical pathways (for example services provided in community diagnostic hubs or elective surgical hubs) and high volume cross-cutting investigations, diagnostic tests and procedures.



What are we looking for in applications



Focus on high quality
patient outcomes and
clinical effectiveness



**Sustainability & net
zero NHS** at the heart
of the initiative



Solutions that can be
implemented and
are **scalable**

Greener NHS - what good looks like



Innovation is designed with net zero at the core	✓
Specific work package surrounding net zero NHS, to demonstrate the real potential of the innovation to significantly reduce emissions in healthcare / healthcare pathways	✓
Demonstrate progress towards net carbon impact and alignment towards net zero NHS	✓
Plan to estimate reduction in carbon emissions and to gather carbon evidence to support the case. Ideas of methodology that can be used will be beneficial (with an understanding of the limitations, and assumptions associated with the methodology)	✓
Appropriate expertise to support net zero healthcare specific work	✓
Demonstrate strong understanding and adherence to the suppliers' requirements: <ul style="list-style-type: none">• NHS Suppliers Roadmap requirements• Carbon reduction plans	✓

Thank you

Greener NHS programme, NHS England
Website www.england.nhs.uk/GreenerNHS



Q&A session-
please do fire up
any question you
might have in
the Q&A box



@AACInnovation

The **AHSN** Network



TheAHSNNetwork

Supporting a #NetZeroNHS

SBRI Healthcare Competition 24

Delivering a Net Zero NHS for a Healthier Future

Pete Waddingham

Net Zero Lead

1. Briefly explain the role of the AHSN Network and local AHSNs
2. Highlight some examples of support (relevant to this competition)
3. Provide thoughts on SBRI competition / NHS needs
4. Quick example of some recent AHSN Net Zero work
5. Ensure people know how to contact me / key colleagues leading on sustainability

[Home](#) » [About us](#)

About us



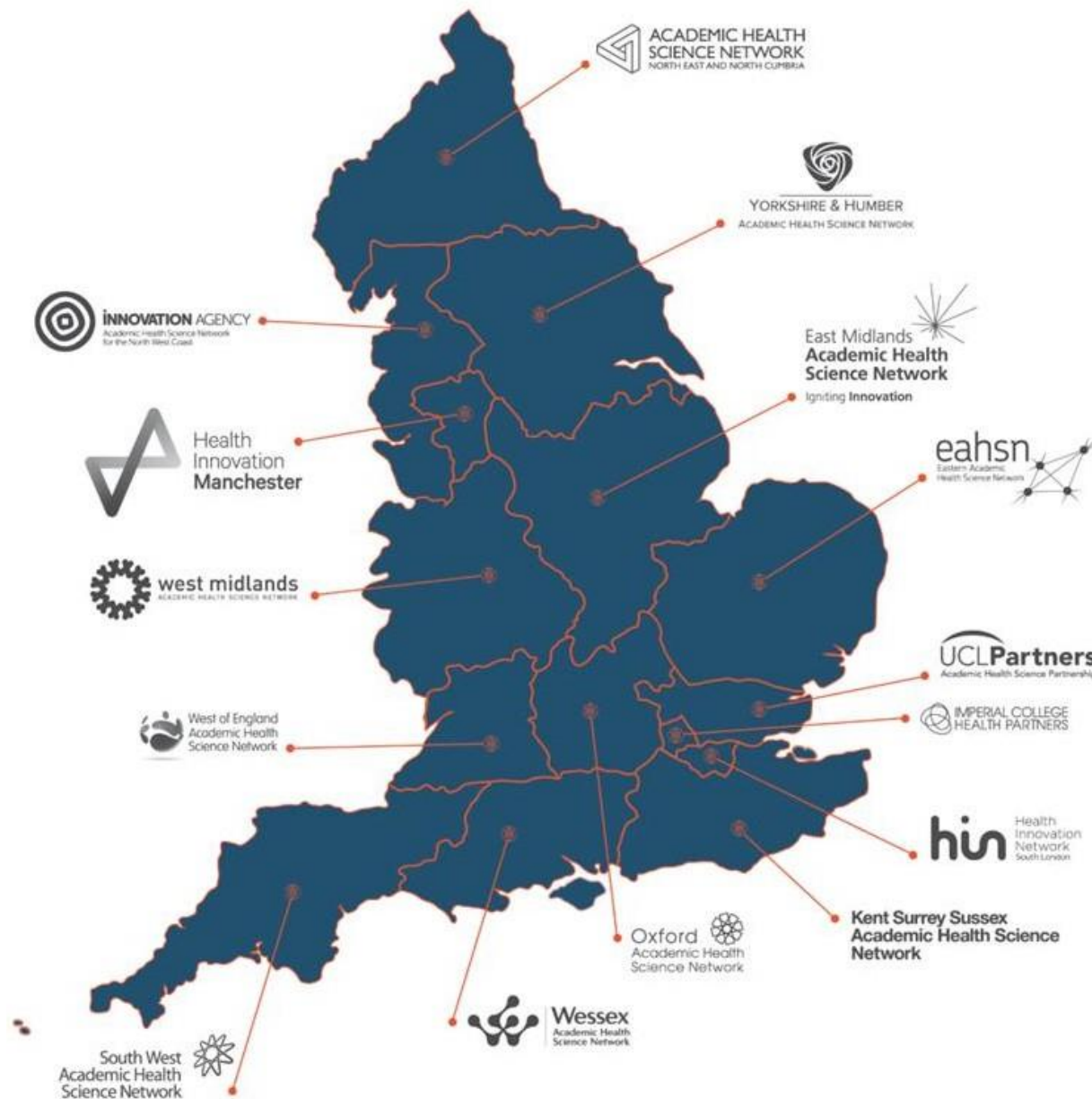
Together, we are the voice of health innovation

Academic Health Science Networks (AHSNs) bring together the NHS, industry, academic, third sector and local organisations. Our collaboration ensures innovations, improvements and best practice benefit more patients faster.

Our national innovation pipeline features more than 1,200 proven technologies ready to be matched to local health and care challenges.

The AHSN Network

A connected
'Network of
Networks' –
spreading healthcare
innovation at pace and
scale



We are about to rebrand – watch this space!

Support for innovators



Realise the potential of your ideas

Whether you're a healthtech company practised at developing health innovation, or a clinician in the NHS who has discovered newfound best practice, we can champion you to:



**Get funding,
introductions and
advice**



**Navigate the
nuances of the
health and care
system**



**Take your idea
through a proven
innovation pipeline**



**Build a base of
evidence that can
win over
stakeholders**

Home » How we can help you » Support for health and care providers

Support for health and care providers



Carefully matching your challenges to tested and adoption-ready

Tackling key clinical areas of need

We're constantly working with clinicians and health and care organisations to identify challenges that could be addressed through innovation. This can lead to breakthroughs enabling earlier diagnosis, more effective treatments, better outcomes and faster recovery times.

We deliver national programmes in these key areas of clinical need, in partnership with NHS England and the Accelerated Access Collaborative. They include:

- [Ageing and care homes](#)
- [Cardiovascular disease](#)
- [Maternity and neonatal](#)
- [Mental health](#)
- [Medicines](#)
- [Respiratory](#)
- [Wound care](#)

Tackling cross-priority areas in the system

We're also committed to accelerating innovation on a number of system-level priority areas that can benefit health and care providers:

- [Digital transformation](#)
- [Diversity, inclusion and equality](#)
- [Environmental sustainability](#)
- [Health inequalities](#)
- [Patient and public involvement and co-production](#)
- [Patient safety](#)
- [Workforce](#)



The **AHSN** Network



The competition seeks applications that focus on ***clinical community engagement*** and ***transformation***, and ***business models for circularity***.

1. Broker relationships (strength in **collaboration**)
2. Help ensure you articulate the **need** / challenge (quantification)
- 3. Critical friend** on idea (is it innovative / new / risks)
4. Look at wider **funding** landscape (mitigation / grow)
5. Options for **evaluation** / spread and adoption
6. Innovation takes time (manage expectations / support journey)

Net Zero Green Hospitals sharing and learning webinar

Thursday 14 September
9:30am-3:30pm

*The***AHSN***Network* #NetZeroNHS



Theme 1 – Models of Care

- Digital Platforms
- Patient Consent
- Cancer Detection

Theme 2 - Travel and transport

- Shared Transport / Staff Transport / Grey Fleet
- Alternative Travel
- Air Quality
- Data

Theme 3 - Estates and facilities

- Waste
- Energy (including HVAC)
- Water
- Ventilation

Theme 4 – Consumables

- PPE
- Medical Equipment / Gases
- Food
- IT
- Signage

Discussing options to explore some of these topics in more detail e.g. IT / Digital

Thank you

Pete.Waddingham@yhahsn.com

<https://calendly.com/pete-waddingham/30min>

<https://www.linkedin.com/in/pete-waddingham-b4ab8861/>

(or I can help you connect with your local AHSN)



The
AHSN
Network



Mr Nathan Moore

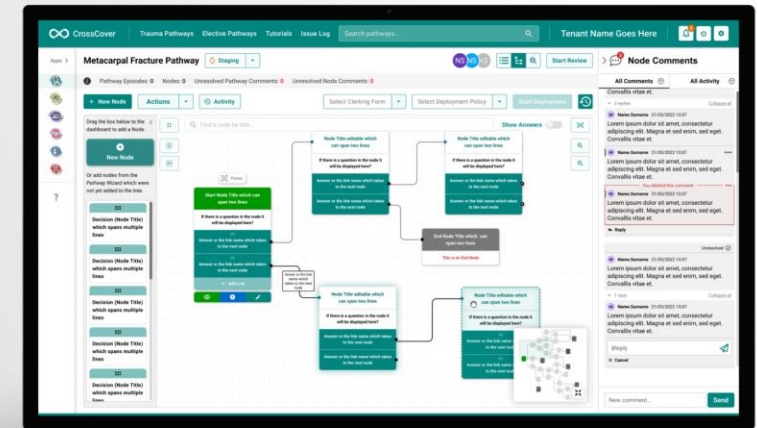
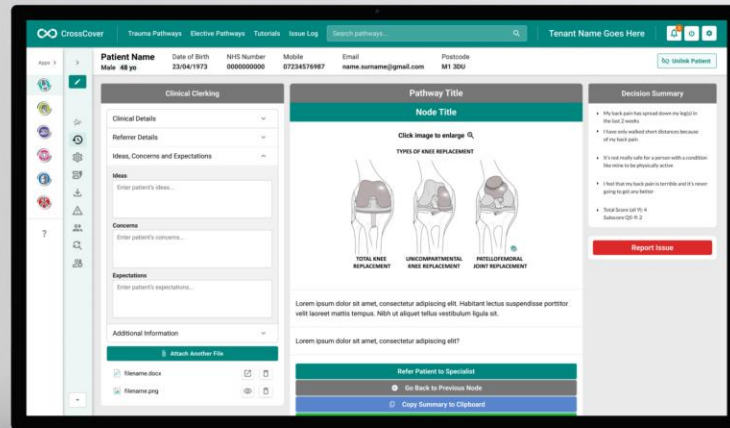
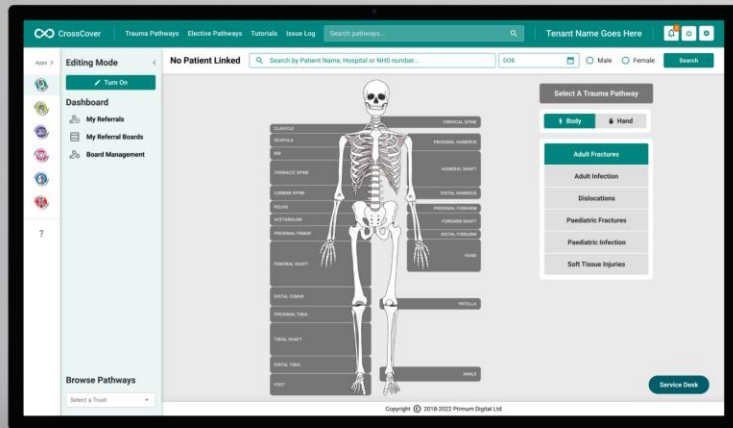
T+O StR ST6

Director of Primum Digital Ltd

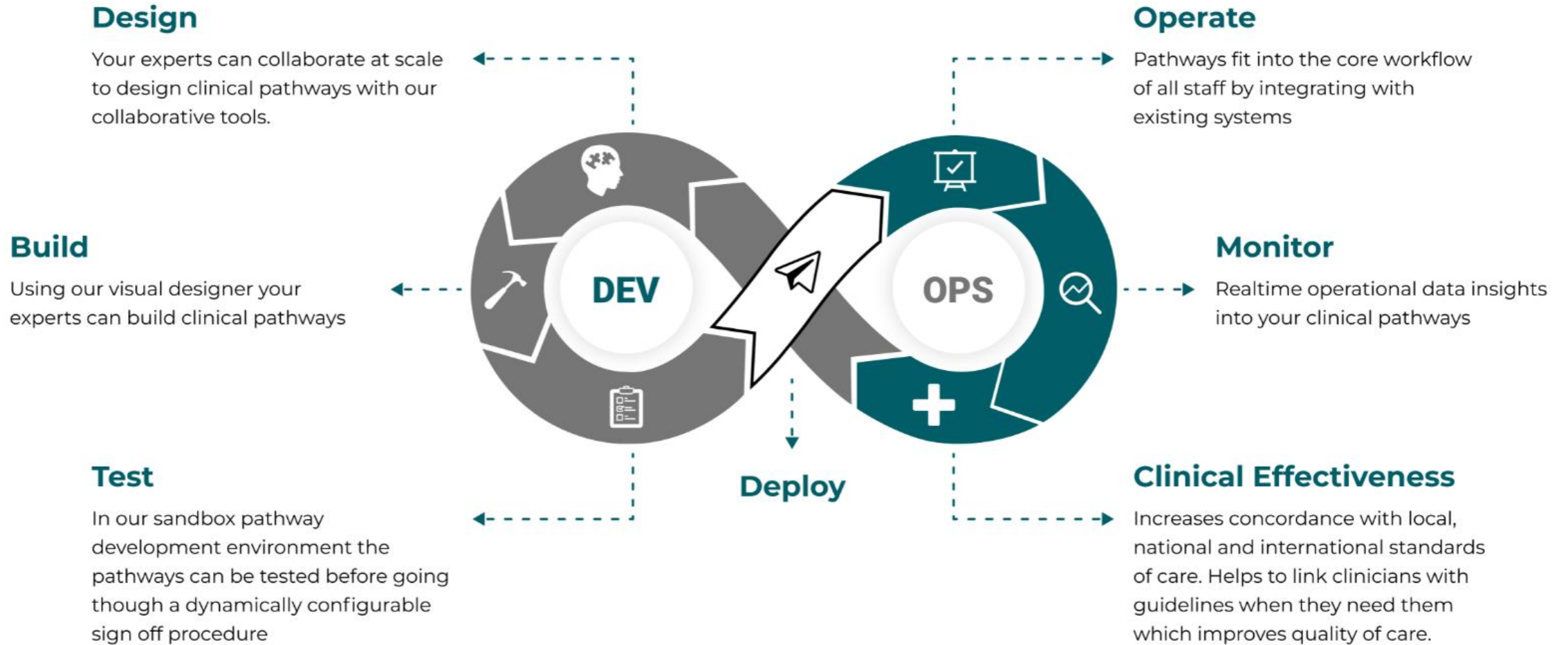
Clinical Safety Officer

NHS Clinical Entrepreneur

SBRI Healthcare Competition 24 Launch event



DevOps for Clinical Pathways





Award Benefits



**Independent
Validation**



**Indicator of
Potential**



**Supports Business
Case**



Opportunities



**Completing the
form is useful**

Tips



Read Brief



**Reviews from
many sources**



Compelling story



**Address Clinical &
Cost effectiveness**



**MVP & Real-world
testing**



Lessons Learned



**Win Hearts and
Minds**



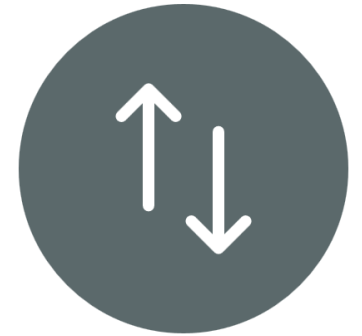
**Support Your
NHS Champions**



Be Agile



Have a plan B



**Top-down &
Bottom-up
support needed**



NHS England & SBRI Healthcare Support



Workshops are great



Direct Access to the NHS Greener team



SBRI PMO support value proposition generation



NHS customers are an amazing partner



The
AHSN
Network



**THANK
YOU**



Mr Nathan Moore

nathan.moore@primumdigital.com

www.crosscover.co.uk

Sustainability in Quality Improvement Commercialisation Project: Net Zero Is In Your Hands



CENTRE *for*
SUSTAINABLE
HEALTHCARE
inspire • empower • transform



Cath Richards, SusQI Lead/SBRI Project Manager
SBRI Net Zero launch event, 22nd September 2023

Our Sustainability in Quality Improvement (SusQI) services



**GREEN TEAM
COMPETITION**
CENTRE FOR SUSTAINABLE HEALTHCARE



NHS Implementation



A strong delivery team

Commercialisation

- market and product validation completed
- business planning completed

Kent Surrey Sussex
Academic Health Science
Network

Perspectum

Capacity building

- CSH required capacity reached



Platform development

- IT Systems/platform fully functional
- CRM sales system researched

agile{collective}

Strategic patient and public involvement

- SusQI governance and PPIE strategy updated

Oxford
Academic Health
Science Network

CENTRE for
SUSTAINABLE
HEALTHCARE

Our tips for your SBRI journey

- Make Net Zero the core of your proposal
- Find partners to build your expertise
- Make it clear what problem your project brings a solution to
- Be clear about what success would look like
 - the impact of your offer
- If you're successful attend all the SBRI workshops
 - they are super helpful



Assessment process and how to apply

Luis Tojo

Senior Programme Manager, SBRI PMO

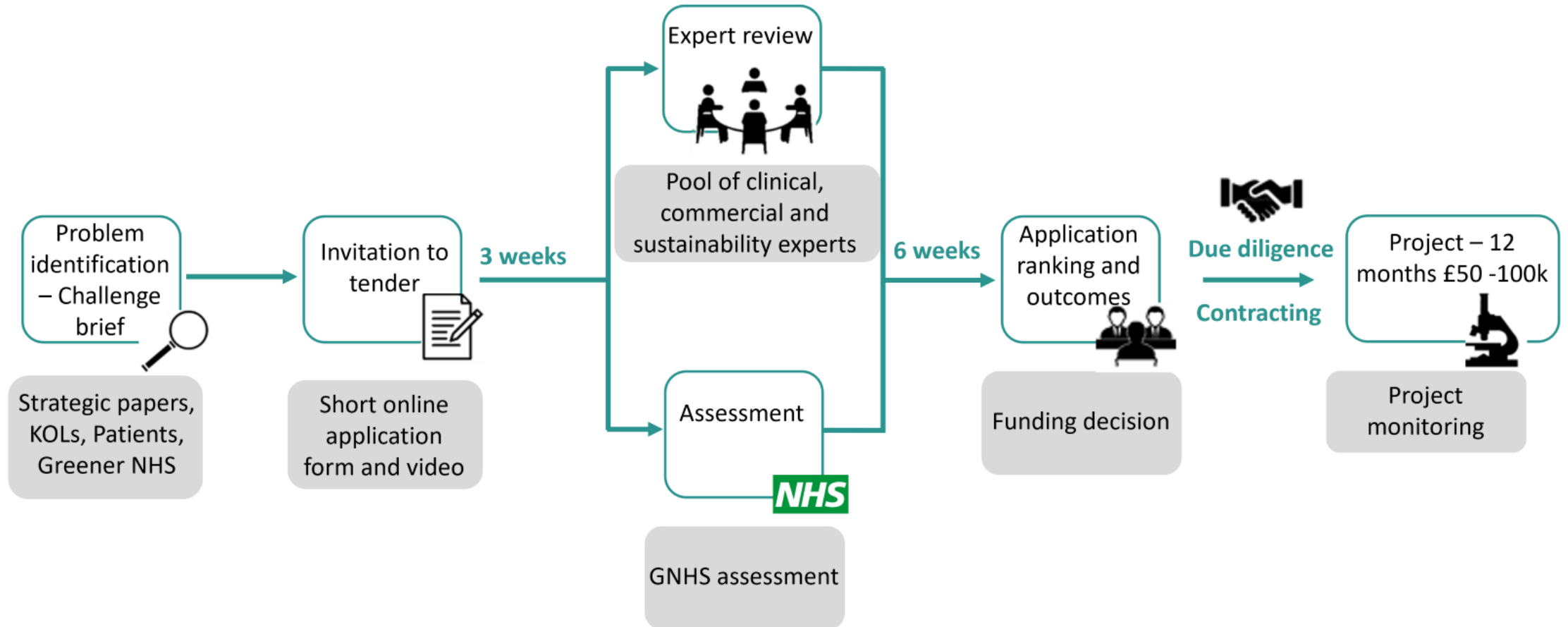


@AACInnovation

*The***AHSN***Network*



Assessment process



The assessment criteria

1. How well does the application address the challenge brief and does the proposed solution benefit patients, the NHS and/or Social Care Sector, and support the NHS to reach its net zero ambition by contributing to a significant reduction of carbon emissions? 30%
2. Are the project plan, deliverables and risk mitigation strategy appropriate? 15%
3. Is the product innovative, will it have a competitive advantage over existing and alternative solutions and are the arrangements surrounding the use and development of Intellectual Property appropriate? 10%
4. Does the proposed project have appropriate implementation plans and a credible model for potential regional and national scale up? 15%
5. Does the proposed innovation have potential to enhance equity of access and does the project include consideration towards patient and public involvement? 10%
6. Do the host organisation and project team appear to have the right skills and experience to deliver the project? 15%
7. Are the costs justified and appropriate? 5%



Application process – www.sbrihealthcare.co.uk

[Home](#) [Contact us](#) [Application Portal Login !\[\]\(2e897e890e69d81eae4503a8342c36b0_img.jpg\)](#)



[About us](#) [Competitions](#) [News](#) [Impact](#) [NHS Cancer Programme Innovation Open calls](#)



[Open Competitions](#) [Closed Competitions](#) [How to apply](#) [FAQs](#)

SBRI HEALTHCARE

Overview

31 OCTOBER, 2023

Competition 24 - Delivering a Net Zero NHS for a Healthier Future

[Read more >](#)

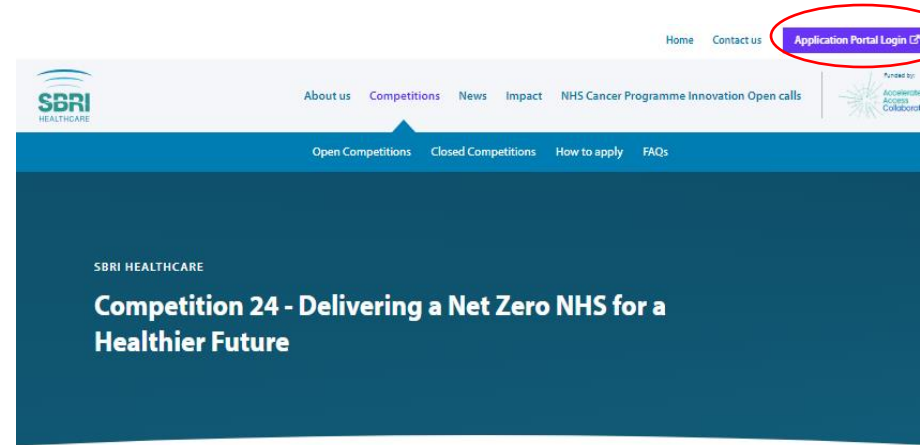


The **AHSN** Network



Key dates and Competition documents

- 1 Briefing Webinar
22 September 2023
- 2 Competition launch
31 October 2023
- 3 Competition close
22th November 2023



Application Portal Login

Competition timeline

- 1 Briefing Webinar
22 September 2023 2:00 pm
- 2 Applications Open
31 October 2023
- 3 Applications Close
22 November 2023

SBRI Healthcare Competition 24
Delivering a Net Zero NHS for a Healthier Future

Contributing around 4% of England's emissions, the NHS can make a real difference on a national scale and must tackle climate change at source if it is to deliver on its core purpose: to improve health and care, now and for future generations.

The NHS became the world's first health service to set net zero targets with the 'delivering a net zero NHS' report published in 2020, and the first to embed net zero into legislation, through the Health and Care Act 2022. Since June 2022, every trust in England has put in place a Green Plan, setting out their aims, objectives and delivery plans for carbon reduction.



- Invitation to Tender (ITT)
- Challenge Brief
- Template Application Form
- Finance Form
- Development Agreement
- Applicant and Portal Guidance

Video pitch

- 3 minutes video pitch in MP4 format to support your application
- Maximum file size of 40MB
- Upload the video to a file sharing platform that does not have link expiration
- Please do not upload your video to a streaming service or to your Institutional SharePoint

The Research Management System (RMS) Portal

Programme Management Office

Research Management System



Existing Users

Please log in to access your account.

Email

Password

Login

[Forgot Password?](#)

New users

Please register with us to create your account using your **institutional** email address.

Please note that all new users require validation by the Programme Management prior to receiving access to the system. We will endeavour to complete this validation process as soon as possible (within standard working hours) following completion of your initial registration

Register

[System Help](#) 

Programme Management Office

Research Management System



Dr Aayesha Hassan

Welcome to Programme Management Office Research Management System, Dr Aayesha Hassan.

Home

[My Applications](#)

[My Co-applications](#)

[My Grants](#)

[My Research Outputs](#)

[My Reviews](#)

[My Tasks](#)

[Manage My Details](#)

[Contact Us](#)

[Logout](#)

[System Help](#) 

Please update your CV.

Your CV was last updated on 30 April 2020.

Please check that your CV details are up-to-date as it assists us when assessing grant applications and assigning external reviewers. To update your CV, go to [Manage My Details](#).


New Grant Application

To apply for funding from one of our grant streams click [here](#).



Programme Management Office
Research Management System



- Mr Ken Middleton
- Home
- New Application
- My Applications
- My Research Outputs
- My Tasks
- Manage My Details
- Contact Us
- Logout
- System Help 

Logged in as Console account - Mr Ken Middleton - ken.middleton@nihr.ac.uk do not use for testing as an applicant or reviewer

Open funding rounds

The table below shows all the funding rounds currently accepting applications.

Click **More info** to view additional information about each funding round.
Click **Apply** to access the online application form for the type of grant you wish to apply for.

Grant Type	Funding Round	Submissions Window	Closing Date	More info	Apply
SBRI Phase 1 SBRI Healthcare, an NHS England & NHS Improvement initiative that aims to promote UK economic growth whilst addressing unmet health needs and enhancing the take up of known best practice. SBRI supports a programme of competitions inviting companies to come forward with their ideas on novel MedTech and digital innovations that can address specific NHS challenges.	SBRI 17 Phase 1 - Urgent and Emergency Care		27 August 2020 BST	More info	Opening 15/07/2020





Urgent and Emergency
Care

26817

[Details...](#)

✓ Introduction

Section 1: Application
Summary

Section 2: Company
Details

Section 3: Plain
English Summary

Section 4: Project Plan

Section 5: Team

Section 6: Budget

Section 7: Supporting
information

Section 8:
Administrative contact
details

Section 9: Validation
Summary

Introduction

[Previous](#)

[Next](#)

[Save](#)

[Save And Close](#)

There are a number of **online guidance prompts** (marked as a ?) available to you throughout the online form to help you when completing an application. It is **strongly advised** that you also read the relevant **Guidance for Applicants** before completing your application.

Please keep the use of acronyms to a minimum. Only use acronyms where a term is used frequently throughout the application. If you do choose to use an acronym, do not assume that the reader knows what it means, and be sure to define it when first used.


You are strongly advised to structure the longer sections of the application form (particularly the Project Description and Breakdown) in such a way that they can be read easily by reviewers. **The use of long passages of dense, unstructured text should be avoided.**

Schematics, tables, illustrations, graphs, and other types of graphics can be embedded to clarify the project plan but they should not clutter the central narrative. Images do not count towards the overall word count but inclusion of them to overcome word limits is not permitted. Images may only be included within the Project description and breakdown. **Images included in other sections will be removed from the application and not seen by reviewers.**

Members of the project team will need to be invited through the RMS *via* email to participate as team members, after which they must both **confirm and approve their participation**. Please ensure that all team members invited to collaborate on this application have confirmed their involvement and approval of the application form content before submission.

Although confirming and approving an application can be done at any time during the submission of an application, you are strongly advised to do this well in advance of the deadline.

If you have any queries with your application, you can contact the SBRI Healthcare Programme Management Office on 020 8843 8125 or SBRI@LGCGroup.com.


- Dr Aayesha Hassan
- Home
- My Applications
- My Co-applications**
- My Grants
- My Research Outputs
- My Reviews
- My Tasks
- Manage My Details
- Contact Us
- Logout
- System Help 

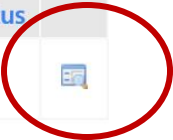


My Co-applications

You have 1 co-application awaiting submission.

To view more details please select an application from the grid below.

Reference	Title	Main Applicant	Role	Confirmed	Last Updated	Application Status	
26808		Dr Ade Adenle	Co Applicant	N	14/07/2020 14:19:28	Pre-Submission	



- Dr Aayesha Hassan
- Home
- My Applications
- My Co-applications
- SBRI Phase 1
Ref: 26808**
- Details
- My Grants
- My Research Outputs
- My Reviews
- My Tasks
- Manage My Details
- Contact Us
- Logout
- System Help 

As a co-applicant you must first 'Confirm' your participation before the application can be submitted by the Lead Applicant. Please ensure your CV is up to date (this can be updated in the manage my details section).

Lead Applicant Dr Ade Adenle
 Title
 Reference 26808
 Status Pre-Submission
 Total Requested £0.00
 Organisation
 Grant Type SBRI Phase 1
 Funding Round Urgent and Emergency Care
 Closing Date

Participants Co Applicant

Ade Adenle
 Confirmed participation
 Submission approval status

Ms Aayesha Hassan
 Confirmed participation
 Submission approval status

Dr Aayesha Hassan
 Confirmed participation
 Submission approval status

Role: Co Applicant
 Actions shown below are for your involvement as a Co Applicant

Confirm your participation

I have read the terms and conditions under which grants are awarded, and, if this application is successful, I agree to abide by them. I shall be actively engaged in the day-to-day management and control of the project and this proposal.

Confirm

Reject your participation

If you do not wish to participate in this application or think that this approach was in error please click the reject button below. This will send an email to the lead applicant and remove you from the application.

Reject





Q&A session-
please do fire up
any question you
might have in
the Q&A box



@AACInnovation

*The***AHSN***Network*



SBRI Healthcare Q&A drop-in session for any additional question applicants might have during their application process will be held on

24th October 2023, 13:00-15:00 - [link](#)

7th November 2023, 13:00-15:00 - [link](#)

To be kept up to date about all our initiatives, please subscribe to our newsletter adding your details at the bottom of this page:

https://sbrihealthcare.co.uk/about-us#subform_section



SBRI Healthcare

LGC Ltd
Grant Management Group
15 Church Street
Twickenham TW1 3NL

Contact us for advice and specific guidance:

T 020 8843 8125

E sbri@lgcgroup.com

W <https://www.sbrihealthcare.co.uk>

LinkedIn [/sbri-healthcare](https://www.linkedin.com/company/sbri-healthcare)

Twitter [@SBRIHealthcare](https://twitter.com/SBRIHealthcare)



@AACInnovation

*The***AHSN***Network*

